

Indonesia Initiating Coverage

11 May 2022

Surya Citra Media (SCMA IJ)

Full Throttle In Seizing The Momentum; BUY

- Re-initiate coverage with BUY, IDR350 TP implies 18.5x FY22F P/E, at •0.5SD from the historical mean, 46% upside with c.2% yield. After a solid FY21, Surya Citra Media has laid out strategies to seize new growth opportunities this year. These are in line with its aim to gain market share via: Quality original content, winning the rights to broadcast major events, and extensive marketing activities. Such strategies may set the foundation for future profitability, as it tries to fast-track the growth of its digital arm, as free-to-air TV (FTA) now has less attractive growth prospects.
- Goal! SCMA channels are the official broadcaster of FIFA World Cup 2022. Recently, Emtek (SCMA's parent company) won the license to be the official broadcaster of the 2022 FIFA World Cup (21 Nov-18 Dec). The matches will be aired on Emtek's channels – SCTV, Indosiar, O Channel, and Mentari TV – as well as Vidio. SCMA will also be broadcasting World Cup qualifying matches exclusively on Vidio. We believe this event will be the major positive catalyst for its 19.1% YoY revenue growth in FY22F, but expect higher broadcasting costs to tone down GPM to 47%.
- Heavy penetration through Vidio. The digital platform expects to double the number of its paid subscribers to 4m, from 2m currently. It also aims to have higher contributions from direct paying subscribers vs those from bundling packages that Vidio offered. In achieving these goals, SCMA plans to release: i) 33 original series on Vidio, with 8-13 episodes (1-hour episodes) each, as well as ii) 10 more *sinetron* (local soap operas or comedies) series for Vidio exclusively. SCMA also aims to heavily market these features, to attract more direct subscribers.
- BUY, TP of IDR350 implies 18.5x FY22F P/E. The positive catalysts mentioned above should support SCMA in achieving 4% earnings growth in FY22F, considering the higher broadcasting cost. This is in spite of concerns stemming from higher broadcasting costs, marketing expenses as well as interest expenses. Downside risks to our call include slower advertising expenditure (adex) flow, aggressive strategies that result in GPM contraction, and a slower-than-anticipated growth in its digital segment. Based on our proprietary methodology, we derive an ESG score of 3.0 for this stock. As this score is in line with our country ESG median, we have applied a 0% premium/discount to its intrinsic value, to derive our TP.

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Buy (Maintained)

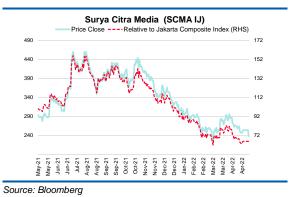
Target Price (Return):	IDR350 (+46%)
Price (Market Cap):	IDR240 (USD1,208m)
ESG score:	3.00 (out of 4)
Avg Daily Turnover (IDR/USD)	45,550m/3.17m

Analyst

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Share Performance (%)

	YTD	1m	3m	6m	12m
Absolute	(27.0)	(17.4)	(17.4)	(42.0)	(19.6)
Relative	(32.0)	(13.2)	(18.5)	(45.6)	(36.2)
52-wk Price low	22	2 – 460			



Forecasts and Valuation	Dec-20	Dec-21	Dec-22F	Dec-23F	Dec-24F
Total turnover (IDRb)	5,101	5,930	7,064	8,549	9,569
Recurring net profit (IDRb)	1,145	1,303	1,350	1,513	1,777
Recurring net profit growth (%)	(2.8)	13.8	3.6	12.1	17.4
Recurring P/E (x)	15.36	13.51	13.04	11.63	9.91
P/B (x)	2.9	2.4	2.0	1.7	1.5
P/CF (x)	16.49	10.15	12.58	33.26	33.66
Dividend Yield (%)	2.2	2.6	na	na	2.1
EV/EBITDA (x)	11.63	8.41	8.06	7.25	6.09
Return on average equity (%)	20.7	19.8	17.1	16.3	16.5
Net debt to equity (%)	11.4	net cash	net cash	net cash	net cash

Source: Company data, RHB

Overall ESG Score: 3.00 (out of 4)

E: GOOD

The company supports the Government's policies in reducing greenhouse gas (GHG) emissions by 26% in 2020 and 29% in 2023 through energy savings (lighting replacement, air conditioning monitoring, changing aluminum electricity cables to copper electricity ones). SCMA also installed a waste water treatment facility.

SCMA conducted Pundi Amal SCTV and Peduli Kasih Indonesiar, donating to social and community activities. G: GOOD

The company conducted regular GMS and a has whistleblowing mechanism in place, to discourage corruption.



Financial Exhibits

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	Financial summary (IDR)	Dec-20	Dec-21	Dec-22F	Dec-23F	Dec-24F
	Recurring EPS	15.50	17.62	18.25	20.46	24.02
	DPS	5.31	6.22	-	-	4.94
	BVPS	82.74	101.21	120.17	141.47	161.50
	Return on average equity (%)	20.7	19.8	17.1	16.3	16.5
	Valuation metrics	Dec-20	Dec-21	Dec-22F	Dec-23F	Dec-24F
	Recurring P/E (x)	15.36	13.51	13.04	11.63	9.91
	P/B (x)	2.9	2.4	2.0	1.7	1.5
	FCF Yield (%)	5.1	8.4	4.2	0.5	0.2
	Dividend Yield (%)	2.2	2.6	-	-	2.1
covery in consumer	EV/EBITDA (x)	11.63	8.41	8.06	7.25	6.09
onesia's economic	EV/EBIT (x)	12.73	9.39	8.83	7.94	6.62
nadhan;	Income statement (IDRb)	Dec-20	Dec-21	Dec-22F	Dec-23F	Dec-24F
i.	Total turnover	5,101	5,930	7,064	8,549	9,569
	Gross profit	2,609	3,044	3,295	3,936	4,493
ingrange ad rates	EBITDA	1,594	1,894	1,973	2,190	2,552
increase ad rates;	Depreciation and amortisation	(138)	(199)	(171)	(189)	(207)
ink the FTA market	Operating profit	1,455	1,695	1,801	2,001	2,345
	Net interest	22	(35)	(28)	(13)	(8)
	Pre-tax profit	1,488	1,726	1,850	2,079	2,437
	Taxation	(338)	(388)	(453)	(509)	(597)
mpany with a unique	Reported net profit	1,148	1,348	1,402	1,576	1,847
offering end-to-end	Recurring net profit	1,145	1,303	1,350	1,513	1,777
tional free-to-air TV stion (Sinemart), out-						
online media (KLY),	Cash flow (IDRb)	Dec-20	Dec-21	Dec-22F	Dec-23F	Dec-24F
io.com), and event	Change in working capital	527	(335)	(926)	(1,289)	(761)
campaigns (Samara ately owned by the	Cash flow from operations	1,066	1,734	1,399	529	523
(EMTK IJ, NR).	Capex	(166)	(256)	(667)	(444)	(481)
	Cash flow from investing activities	(139)	(295)	(710)	(496)	(540)
	Cash flow from financing activities	(794)	1,115	(647)	543	422
	Cash at beginning of period	545	678	3,232	3,366	3,556
	Net change in cash	133	2,554	43	576	405
	Ending balance cash	678	3,232	3,275	3,943	3,961
	Balance sheet (IDRb)	Dec-20	Dec-21	Dec-22F	Dec-23F	Dec-24
	Total cash and equivalents	678	3,232	3,366	3,556	4,124
	Tensible fived exects	1,479	1,547	2,009	2,270	2,512
	Tangible fixed assets	1,479	1,547	2,009	1	
	Total investments	120	1,547	2,009	229	223
	Total investments	120	121	236	229	15,665
	Total investments Total assets	120 6,774	121 9,914	236 11,663	229 13,826	15,665 1,117
	Total investments Total assets Total long-term debt	120 6,774 1,123	121 9,914 606	236 11,663 1,116	229 13,826 1,116	15,665 1,117 3,741
	Total investments Total assets Total long-term debt Total liabilities	120 6,774 1,123 2,870	121 9,914 606 2,452	236 11,663 1,116 3,084	229 13,826 1,116 3,502	223 15,665 1,117 3,741 11,924 15,665
	Total investments Total assets Total long-term debt Total liabilities Total equity	120 6,774 1,123 2,870 3,904	121 9,914 606 2,452 7,462	236 11,663 1,116 3,084 8,580	229 13,826 1,116 3,502 10,323	15,665 1,117 3,741 11,924 15,665
	Total investments Total assets Total long-term debt Total liabilities Total equity Total liabilities & equity	120 6,774 1,123 2,870 3,904 6,774	121 9,914 606 2,452 7,462 9,914	236 11,663 1,116 3,084 8,580 11,663	229 13,826 1,116 3,502 10,323 13,826	15,665 1,117 3,741 11,924 15,665 Dec-24
	Total investments Total assets Total long-term debt Total liabilities Total equity Total liabilities & equity Key metrics	120 6,774 1,123 2,870 3,904 6,774 Dec-20	121 9,914 606 2,452 7,462 9,914 Dec-21	236 11,663 1,116 3,084 8,580 11,663 Dec-22F	229 13,826 1,116 3,502 10,323 13,826 Dec-23F	15,665 1,117 3,741 11,924
	Total investments Total assets Total long-term debt Total liabilities Total equity Total liabilities & equity Key metrics Revenue growth (%)	120 6,774 1,123 2,870 3,904 6,774 Dec-20 (7.6)	121 9,914 606 2,452 7,462 9,914 Dec-21 16.3	236 11,663 1,116 3,084 8,580 11,663 Dec-22F 19,1	229 13,826 1,116 3,502 10,323 13,826 Dec-23F 21.0	15,665 1,117 3,741 11,924 15,665 Dec-24 11.9 17.4
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	Total investments Total assets Total liabilities Total equity Total liabilities & equity Key metrics Revenue growth (%) Recurrent EPS growth (%) Gross margin (%)	120 6,774 1,123 2,870 3,904 6,774 Dec-20 (7.6) (2.8) 51.2	121 9,914 606 2,452 7,462 9,914 Dec-21 16.3 13.7 51.3	236 11,663 1,116 3,084 8,580 11,663 Dec-22F 19,1 3,6 46,6	229 13,826 1,116 3,502 10,323 13,826 Dec-23F 21.0 12.1 46.0	15,665 1,117 3,741 11,924 15,665 Dec-24 11.9 17.4 47.0 26.7
	Total investments Total assets Total liabilities Total equity Total liabilities & equity Key metrics Revenue growth (%) Recurrent EPS growth (%) Gross margin (%) Operating EBITDA margin (%)	120 6,774 1,123 2,870 3,904 6,774 Dec-20 (7.6) (2.8) 51.2 31.2	121 9,914 606 2,452 7,462 9,914 Dec-21 16.3 13.7 51.3 31.9	236 11,663 1,116 3,084 8,580 11,663 Dec-22F 19,1 3,6 46,6 27,9	229 13,826 1,116 3,502 10,323 13,826 Dec-23F 21.0 12.1 46.0 25.6	15,665 1,117 3,741 11,924 15,665 Dec-24 11.9 17.4 47.0 26.7 19.3
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Indonesia Communications Surya Citra Media SCMA IJ Buy

Asia

Valuation basis 18.5x FY22F P/E

Key drivers

- i. Better momentum of reco confidence Indor from reopening; ii. Positive catalyst from Rama
- iii. Promising digital initiatives.

Key risks

- i. Heightened competition to in
- ii. Legal risks;
- iii. Analogue-switch-off to shri pool.

Company Profile

Surya Citra Media is a media com integrated media ecosystem, advertising solutions from traditi (SCTV, Indosiar), content product of-home (OOH) billboards (EYE), video-streaming platforms (Vidio management and social media o Media). The company is ultimat Sariatmadja family's Emtek Group

Source: Company data, RHB

See important disclosures at the end of this report



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Revenue Growth To Pick Up In 2022F

Content releases to capture recovery momentum

SCMA held back on producing content in 2020 due to COVID-19, but has started to aggressively to do since last year, to win more market share. It plans to release 33 original series on Vidio, with 8-13 1-hour episodes each, as well as extra 10 *sinetron* series for Vidio exclusively. It also plans to continue improving the utilisation of its production area, in Sentul. This year, 40% of its *sinetron* series will be shot on this location, and in studios that SCMA fully owns. The company aims to increase the utilisation rate of such spaces to about 90% by the end of 2023. With this strategy, SCMA will be able to minimise location rental costs, as well as side-step any disadvantage that may stem from potential mobility restrictions in the future.

Goal! SCMA channels are the official broadcaster of FIFA World Cup 2022

SCMA's parent Emtek has won the license to be the official broadcaster of the 2022 FIFA World Cup event in Qatar (21 Nov-18 Dec). The football matches will be aired on Emtek's channels (SCTV, Indosiar, O Channel, and Mentari TV) as well as Vidio. We believe this event will be a positive catalyst for the company's performance this year. Note that, in 2014, the FIFA World Cup boosted its audience share by about 5%.

Figure 1: Emtek as the official broadcaster of FIFA World Cup 2022



Source: Liputan6

SCMA will also screen the event's qualifying matches exclusively on Vidio. If it manages to win viewers through original content, this event would also improve its viewer stickiness on Vidio. However, we think that the 2022 FIFA World Cup will mainly attract male viewers, vs the upcoming content (including *sinetron*) on Vidio which may attract more female viewers. As such, viewer stickiness from the 2022 FIFA World Cup would only be mild-to-moderate. Note that during the 2020 Olympics in Tokyo, it won ~0.3m additional viewers – but this effect was temporary.

 Emtek's four television channels will broadcast FIFA World Cup 2022 matches



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Figure 2: The impact of previous FIFA World Cup events on audience share

World Cup	Broadcaster (audience share)	Audience share difference from previous year	Other broadcasters
2014	ANTV/tvOne	5.2	K-Vision
2018	TransTV/Trans7	-0.6	MNC Vision, K-Vision

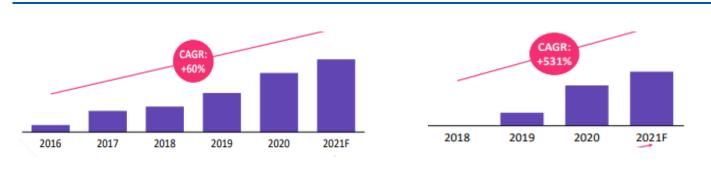
The muted effect previous FIFA World Cup events had on (previous) official broadcasters' audience shares may be due to the fact that they did not have the exclusive rights to screen the matches in Indonesia at those times. The case would be different this time around for SCMA, as it is the sole broadcaster of the event this year

Source: Various sources, RHB

Vidio's aggressive marketing strategies

This year, Vidio targets to double its paid subscribers to 4m, from 2m presently. To achieve this, Vidio aims to attract direct and non-seasonal subscribers – although we note that the quality of content as well as the talent used will be crucial. Going forward, it intends to have a ratio of 70:30 between direct subscribers and bundled package subscribers, vs 50:50 currently. To support this, Vidio plans to double its releases of local original content to attract more loyal paying subscribers, as loyalty from viewers who watch sports programmes is comparatively more unstable (since sporting events are a seasonal factor). As such, SCMA is aggressively marketing its products and programmes, before it embarks on subtly reducing bundled packages. We note that Affinity Partners' recent USD150m investment in Vidio will also provide a boost for it to achieve this.

Figure 3: Vidio's monthly active users (MAU) – 72m users as of Figure 4: Vidio's active subscriptions – 1.5m as of Aug 2021 1Q21



Source: Company data, RHB

Source: Company data, RHB

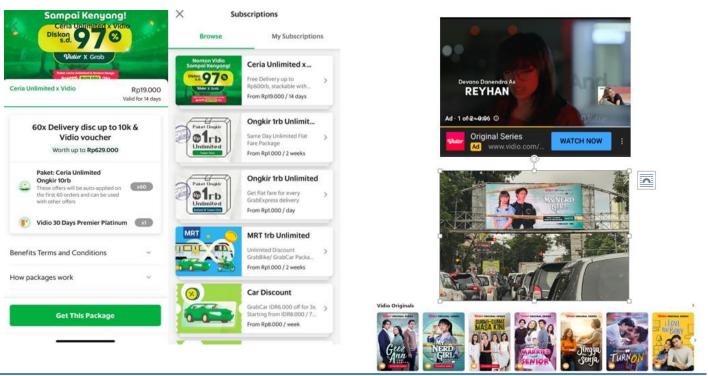
Recently, Vidio also collaborated with Grab by giving subscription discounts. However, we think that this initiative has been less effective, since users would need to look for the promotional subscriptions before they are able to take advantage of the offer. There should be greater traction from Vidio's collaboration with RANS Entertainment (a collaboration at SCMA's level). This partnership includes broadcasts of sporting events as well as entertainment programmes. Exclusive content from RANS would also be available on Vidio.



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Figure 5: Details of Vidio's collaboration with Grab

Figure 6: Vidio's aggressive advertising of its original content through other digital and out-of-home media



Source: RHB

Source: RHB

Figure 7: Vidio's collaboration with RANS Rntertainment





Rans Entertainment @

23.3M subscribers • 2,780 videos RANS ENTERTAINMENT YOUTUBE CHANNEL All about Raffi Ahmad Nagita Vidio's collaboration with RANS Entertainment could also improve its viewer and subscriber traction. This would be supported by celebrity couple Raffi Ahmad and Nagita Slavina's strong presence on social media and YouTube – they own the most followed profile on Instagram in Indonesia, with 60.5m followers

Source: Company, RHB

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Financial Outlook

Even though we are upbeat on SCMA's digital revenue growth via Vidio, we remain concerned on the group's profitability. In 3Q21, digital and out-of-home advertisements accounted for 16% of total revenue, vs 7% in 1Q20. With the upcoming FIFA World Cup 2022, we expect its revenue growth to spike up, while audience share should improve as well as that of Vidio subscriptions (as qualifying matches would be screened exclusively on Vidio). The recovery in consumer confidence and the momentum of ads related to *Ramadhan* should also keep adex in healthy shape. As such, we expect SCMA to chart 19.1% YoY revenue growth in 2022.



While we are upbeat on SCMA's revenue generation this year, we also expect a surge in broadcasting costs from major events. We estimate that World Cup broadcasting would cost around USD50-60m (IDR720-850bn), which is quite a big hike in broadcasting costs. Production costs should also spike up, as SCMA is aggressively releasing new content and doubling up on new content after a quiet 2020.

Its digital segment, on the other hand, is still posting negative profitability, albeit at a declining rate. While management has not shared its guidance for this segment, we believe that a better allocation of expenses towards genres that enjoy greater demand would improve such efficiencies. We expect Vidio to be profitable in the next three years.

As such, we expect SCMA's gross margin to contract to 47%, despitethe adex increase due to *Ramadhan* as well as the FIFA World Cup (the latter, later this year).

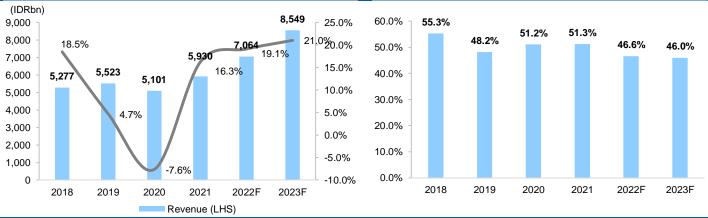


Figure 10: SCMA's revenue trend – 19.1% YoY growth in 2022F

Source: Company data, RHB

Source: Company data, RHB

Figure 11: SCMA's GPM may contract slightly in 2022, due

to higher broadcasting costs this year



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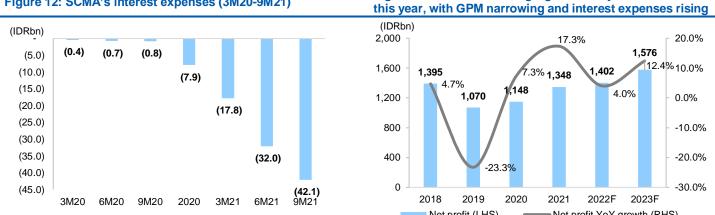
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Meanwhile, its interest expenses may also grow, due to an increase in debt levels in end-2020. SCMA opted to preserve its cash pile in 2020, and halted production when COVID-19 broke out in Indonesia in Mar-Aug 2020. It also increased borrowings to fund its share buyback exercises. With the possibility of margin contraction, we expect earnings to grow by 4% YoY in 2022. However, the digital unit should see improved profitability from 2023F onwards, leading to 12% YoY earnings growth.





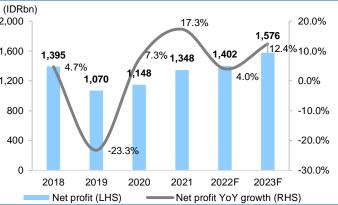


Figure 13: SCMA's earnings growth may be more muted

Source: Company data, RHB

Source: Company data, RHB

Figure 14: SCMA's 4Q21 results

SCMA IJ				QoQ	ΥοΥ			YoY	12M21	12M21
Sales	4Q20	3Q21	4Q21	(%)	(%)	12M20	12M21	(%)	2020F	Cons
Sales	1,516	1,444	1,540	6.7	1.5	5,101	5,930	16.3	103	101
COGS	931	669	845	26.3	(9.3)	2,492	2,887	15.8		
Gross profit	585	775	695	(10.3)	18.8	2,609	3,044	16.6	99	100
Operating expenses	(304)	(344)	(350)	1.6	15.1	1,154	1,349	16.9		
Operating profit	281	430	345	(19.7)	22.8	1,455	1,695	16.5	95	99
Net interest income/(expense)	(1)	(6)	(4)	(41.9)	332.2	22	(35)	n.m.		
Interest income	6	4	5	54.4	(10.6)	30	17	(43.1)		
Interest expense	(7)	(10)	(9)	(7.7)	31.8	(8)	(51)	553.3		
Other income/ (expense)	2	(3)	12	n.m.	600.0	11	65	491.9		
Total other income (costs)	1	(10)	8	n.m.	873.7	33	31	(6.0)		
Pretax profit	282	421	354	(15.9)	25.3	1,488	1,726	16.0		
Taxation	(43)	(81)	(103)	26.4	137.6	(338)	(388)	14.7		
Minority interest	(4)	(3)	33	n.m.	n.m.	(2)	9	n.m.		
Net profit	235	337	283	(15.8)	20.8	1,148	1,347	17.3	98	101
Core Profit	233	337	284	(15.6)	22.2	1,143	1,341	17.4		
Margin (%)										
Gross margin (%)	38.6	53.7	45.1	(8.5)	6.5	51.2	51.3	0.2		
Operating margin (%)	18.6	29.8	22.4	(7.4)	3.9	28.5	28.6	0.0		
Pretax margin (%)	18.6	29.1	23.0	(6.2)	4.4	29.2	29.1	(0.1)		
Net margin (%)	15.5	23.3	18.4	(4.9)	2.9	22.5	22.7	0.2		
Balance Sheet Highlights										
Total cash	678	765	3,232							
Total debt	1,324	411	613							
Net gearing (%)	16.6	n.c.	n.c.							
Equity	3,897	4,998	7,461							

Source: Company data, RHB



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Valuation

Our TP of IDR350 reflects 18.5x FY22F P/E (at the historical mean). Currently, the stock is trading at 13.4x P/E (-0.5SD from the historical mean). Our valuation is corroborated by a 10-year DCF valuation, with a WACC of 14.6% and 0% ESG premium/discount applied. Downside risks include slower-than-expected ad spending flow from advertisers due to a resurgence of COVID-19 infections, hyperinflation, higher-than-expected broadcasting and marketing costs worsening its GPM contraction, and slower-thananticipated digital segment growth.

Figure 15: 10-year DCF valuation

WACC Assumptions	
Beta	1.23
Risk free rate	6.9%
Cost of equity	15.0%
Cost of debt after tax	6.0%
Equity weight portion	100.0%
Debt weight portion	0.0%
Long term growth	5.0%
VACC	14.6%
NPV (IDRbn)	6,505
Net debt (IDRbn)	1,669
Equity value (IDRbn)	4,836
ESG premium (discount)	0.0%
Share outstanding (bn)	14.6
TP (IDR/share)	341
Source: RHB	

Figure 16: SCMA's 5-year P/E band



SCMA is trading at 13.4x P/E, at -1SD from its historical mean



Source: Company data, RHB

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Figure [•]	17: SCMA's milestones
Year	Description
1999	Established under the name of Cipta Aneka Selaras.
2001	Changed its name to Surya Citra Media.
2002	Acquired 99.99% of Surya Citra Televisi (SCTV). Underwent an IPO.
2010	Established Surya Citra Pesona (SCP) on 26 Jul 2010. SCP is engaged in television broadcasting services, with coverage in Gorontalo Province.
2013	Merged with Indosiar Karya Media (IDKM). IDKM and Elang Mahkota Teknologi (parent company) signed a sale-and-purchase agreement for the transfer of 51% of shares.
2014	Established Surya Trioptima Multikreasi, with a 60% stake.
2015	Established a sub-holding company engaged in the content business, Indonesia Entertainment Group (IEG), which has several subsidiaries engaged in production houses, content production, distribution and marketing, and infrastructure.
2017	Through subsidiary Indonesia Entertainment Group (IEG), SCMA acquired 80% of Sinemart Indonesia on 23 Jan.
2019	SCMA and Mediatama Anugrah Citra (company under common control) signed a conditional sale and purchase agreement for 99% of Vidio Dot Com (Vidio) shares. It also signed a similar agreement with Kreatif Media Karya (company underr common control) for 50% plus one share of the total shares in Kapan Lagi Dot Com Networks (KLY). With Elang Mahkota Teknologi, SCMA also signed a conditional sale and purchase agreement for 99% of Binary Ventura Indonesia (BVI), which in turn owns 60% of Estha Yudha Ekatama (EYE). SCMA also purchase Benson Media Kreasi's (BMK) share equivalent to a 42.86% stake. SCMA also acquired a 51% stake in Mediatama Televisi (Nex Parabola).

Increased its stake in Benson Media Kreasi to 50%, with the intention of consolidating it. Through Benson Media Kreasi, SCMA also owned shares in Formasi Agung Selaras. SCMA also became a majority shareholder of Surya Kreasi Film in October. 2020

Source: Company data



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Name	Position	Description
Alvin W. Sariaatmadja	President Commissioner	He previously served as Director of Indosiar Visual Mandiri (2011-2017). Now, he concurrentl serves as President Director of Elang Mahkota Teknologi (since 2015) and Presider Commissioner of Elang Andalan Nusantara (since 2017).
Suryani Zaini	Vice President Commissioner and Independent Commissioner	She previously served as President Commissioner and Independent Commissioner of Indosia Karya Media. She concurrently serves as President Commissioner of Indosiar Visual Mandi (since 2011), Commissioner of Surya Citra Televisi (since 2015) and Sinemart Indonesia (sinc 2017).
Jay Geoffrey Wacher	Commissioner	He was a lawyer at Blake Dawson Waldron (1992-1993), and occupied numerous positions i various financial and investment companies in Australia (1993-2000). Wacher was als Investment Director of Carnegie Wylie & Company in Sydney, Australia (2000-2006), Financ Director of PP London Sumatra Indonesia (2004-2007). He is also as Director of Elang Mahkot Teknologi (since May 2019).
Glenn M. Surya Yusuf	Independent Commissioner	He previously served as Finance Director of Bank Niaga (1991-1994), Director of PT Bahan Pembinaan Usaha Indonesia (1994-1995), President Director of Danareksa (1995-2001) Director General of Financial Institutions of the Finance Department of the Republic of Indonesia (1998), Indonesian Bank Restructuring Agency (BPPN) Chairman (1998-2000 Chairman of the Minister of Finance's Assistance Team for Financial Sector Restructurin, (2001-2002), President Director/CEO of London Sumatra Indonesia (2003-2007), Presider Commissioner of Polyprima Karyareksa (2004-2010), President Director of Pabrik Kerta Basuki Rachmat (2010- 2011), Independent Non-Executive Director CIMB Group (2010-2019) and Commissioner of Bank CIMB Niaga (2012), Vice President Commissioner of Bank Niag (2012-2019). He concurrently serves as the Chairman of SCMA's audit committee (sinc 2012), Independent Commissioner (since 2012), Vice President Commissioner (Independent) and Head of the Risk Monitoring Committee of Bank CIMB Niaga (from 2020 until present).
iource: Company data		(2001-2002), President Director/CEO of London Sumatra Indonesia (2003-2007), Pr Commissioner of Polyprima Karyareksa (2004-2010), President Director of Pabrik Basuki Rachmat (2010- 2011), Independent Non-Executive Director CIMB Group (2010 and Commissioner of Bank CIMB Niaga (2012), Vice President Commissioner of Bank (2012-2019). He concurrently serves as the Chairman of SCMA's audit committee 2012), Independent Commissioner (since 2012), Vice President Commissioner (Indepen-



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Name	Position	Description
Sutanto Hartono	President Director	He previously served as Country General Manager/ President Director of Microsoft Indonesia President Director of Rajawali Citra Televisi Indonesia, Director of Media Nusantara Citra Senior Vice President of Sony Music Entertainment for South-East Asian, and Senior Associat at Booz Allen & Hamilton, South-East Asia. He concurrently serves as President Director of Surya Citra Televisi (since 2014), Vice President Director of Elang Mahkota Teknologi (sinc 2015), President Director of Indonesia Entertainment Group (since 2016) and Presider Director of Vidio Dot Com (Vidio).
Harsiwi Achmad		
9	Director	She previously worked at the programming division at Surya Citra Televisi (1997-2004). Sh was also the General Manager of Cipta Televisi Pendidikan Indonesia (2004-2005), Director of Rajawali Citra Televisi Indonesia (2006-2010), and Programming Director of Surya Citr Televisi (2010-2013).
mam Sudjarwo		He was a career officer in the Indonesian National Police (Polri) with his last rank being Polic
	Director	Commissioner General. Imam Sudjarwo also served as Bangka Belitung Islands Region Police Chief (Dec 2005-Apr 2008), Deputy Head of Polri Mobile Brigade (May 2008-Feb 2009 Head of Polri Mobile Brigade (Feb 2009- Jun 2010), Head of Polri Education Institute (Ju 2010-Feb 2011), Head of the National Police Security Maintenance Agency (Mar 2011-De 2012), Head of the Indonesian Police Security Intelligence Agency (Dec 2012-Apr 2013), ar Polri Inspector General (Apr 2013-Nov 2013). He concurrently serves as President Director Indosiar Visual Mandiri (since 2014).
Rusmiyati Djajaseputra		
	Director	She previously served as auditor at the Prasetyo Utomo & Co (2000- 2002), Prasetio, Sarwok & Sandjaja (Ernst & Young) (2002-2005), Haryanto Sahari & Rekan (Pricewaterhous Coopers) (2005-2006), Senior Manager at Johnson Home Hygiene Products (2006-2011 General Manager at Indosiar Visual Mandiri (2011-2012) and Vice President of Finance a Surya Citra Media (2013). She concurrently serves as Director of Indosiar Visual Mandiri (sinc 2014).
David Setiawan Suwarto		
	Director	He commenced his career working in the business development division at American Presider Lines Singapore (2009-2010) and then as Director of Genesis Indojaya (2010-2013). He was Senior VP Marketing at Surya Citra Media (2013-2016) and Deputy Director of Programmir at SCTV (2017- 2020). He currently also serves as President Director of and is a producer a SinemArt Indonesia.
Mutia Nandika		
	Director	Mutia Nandika previously worked as a reporter, news producer and sales manager at Rajawa Citra Televisi Indonesia (RCTI) (2002-2010), Education Leader at Microsoft Indonesia (2010 2012), Marketing General Manager of Surya Citra Televisi (SCTV) (2012-2013), and Countr Industry Head of Google Indonesia (2013-2015).

Source: Company data



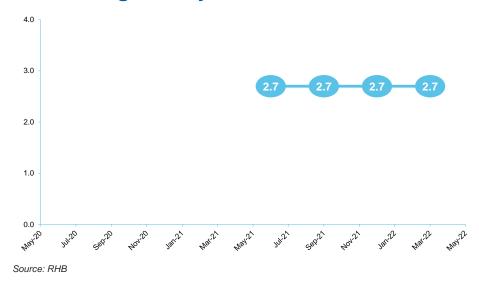
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Recommendation Chart



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