

11 September 2020

Transport | Logistics

## TASCO (TASCO MK)

Not Rated

### Ride On The J-Curve's Sweet Spot

- **Fair value of MYR2.60 based on 15x CY21 P/E.** Our target multiple is pegged to its 5-year historical mean while representing a 20% discount to the Bursa Malaysia Transportation Index's 18x forward P/E. We believe the total logistics solutions provider is ready to reap the rewards of its past expansion drive on the back of revitalised demand for third-party logistics (3PL) services and cost optimisation – consequently delivering a near-3x leap in net profit to MYR32m in FY21F.
- **International Business Solutions (IBS) lifted by soaring air freight rates.** PBT for the segment surged 68% QoQ in 1QFY21 (+MYR1.2m), as Tasco was able to pass on the spike in air freight charges to customers with urgent shipments amidst limited flight capacity, aided by its regional logistics network as a 65%-owned subsidiary of NYK Group, one of the largest shipping companies in the world. Pricing has since peaked, but will likely stay elevated YoY on the back of persistent capacity shortage. The segment's performance is therefore expected to remain strong while supported by a rebound in volume demand subsequently.
- **Swift recovery seen for Domestic Business Solutions (DBS).** We understand that the segment is enjoying brisk business once more after the relaxation of the Movement Control Order (MCO) which affected its contract logistics (CL) and trucking divisions. In fact, we believe the bottomline may even top pre-MCO levels due to higher dependence on 3PL services to manage supply chain disruption risks. The warehousing business (90% utilisation) will receive a timely boost from the recent acquisition of additional capacity, while we also gather that the trucking division has turned profitable – partially helped by lower fuel costs.
- **Significant cost savings to sustain margin expansion.** This comes on management's steps taken to reduce overheads and lower financing costs from its ongoing debt refinancing exercise which is expected to amount to c.MYR10m PBT uplift in FY21F. Tasco was also just granted investment tax allowances (ITA) by MIDA via its plan to invest at least MYR240m over five years as an Integrated Logistics Services provider, which would allow the group to realise tax savings of at least MYR35m in the coming years.
- **A logistics frontrunner for COVID-19 vaccine?** We believe Tasco – the largest cold chain logistics provider in Malaysia following various acquisitions, and the only player with temperature specialty of as low as -30C – has done remarkably well even during MCO, thanks to firm demand for frozen products, fast food, and poultry. We foresee further M&A opportunities in this low-hanging fruit segment where scale and resources matter. In addition, Tasco could be a key candidate to be appointed as the inbound logistics handler for COVID-19 vaccine delivery by the Ministry of Health (MoH) once available, given its channel reach and overall facilities.

Fair Value (Return): MYR2.60 (+79%)  
Price: MYR1.45  
Market Cap: USD69.7m  
Avg Daily Turnover (MYR/USD) 0.28m/0.07m

#### Analysts

Lester Siew  
+603 9280 2181  
[lester.siew@rhbgroup.com](mailto:lester.siew@rhbgroup.com)

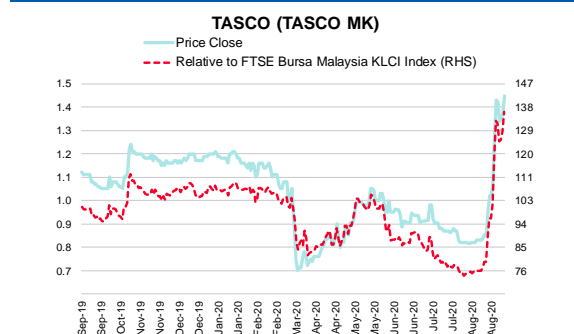


Lee Meng Horng  
+603 9280 8866  
[lee.meng.horng@rhbgroup.com](mailto:lee.meng.horng@rhbgroup.com)



#### Share Performance (%)

	YTD	1m	3m	6m	12m
Absolute	20.8	76.8	51.0	45.0	29.5
Relative	27.0	82.0	56.4	40.8	36.1
52-wk Price low/high (MYR)				0.70 – 1.45	



Source: Bloomberg

Forecasts and Valuation	Mar-19	Mar-20	Mar-21F	Mar-22F	Mar-23F
Total turnover (MYRm)	737	747	814	863	913
Recurring net profit (MYRm)	12	8	32	36	40
Recurring net profit growth (%)	(49.1)	(32.1)	290.0	11.7	11.7
Recurring P/E (x)	23.91	35.19	9.02	8.08	7.23
P/B (x)	0.8	0.7	0.6	0.6	0.6
P/CF (x)	6.81	6.62	4.07	3.82	3.58
Dividend Yield (%)	1.7	1.4	3.4	3.4	3.4
EV/EBITDA (x)	8.45	6.16	4.67	4.25	3.86
Return on average equity (%)	3.6	2.2	8.8	9.1	9.5
Net debt to equity (%)	77.4	28.9	27.7	24.2	20.0

Source: Company data, RHB

#### Note:

Small cap stocks are defined as companies with a market capitalization of less than USD1bn.

## Financial Exhibits

<b>Asia</b>	<b>Financial summary (MYR)</b>	<b>Mar-19</b>	<b>Mar-20</b>	<b>Mar-21F</b>	<b>Mar-22F</b>	<b>Mar-23F</b>
Malaysia	Recurring EPS	0.06	0.04	0.16	0.18	0.20
Transport	DPS	0.03	0.02	0.05	0.05	0.05
<b>TASCO</b>	BVPS	1.86	2.18	2.29	2.42	2.57
TASCO MK	Return on average equity (%)	3.6	2.2	8.8	9.1	9.5
Not Rated						
<b>Valuation basis</b>	<b>Valuation metrics</b>	<b>Mar-19</b>	<b>Mar-20</b>	<b>Mar-21F</b>	<b>Mar-22F</b>	<b>Mar-23F</b>
15x P/E CY21F	Recurring P/E (x)	23.91	35.19	9.02	8.08	7.23
	P/B (x)	0.8	0.7	0.6	0.6	0.6
	FCF Yield (%)	(57.9)	12.0	7.3	9.0	10.7
	Dividend Yield (%)	1.7	1.4	3.4	3.4	3.4
	EV/EBITDA (x)	8.45	6.16	4.67	4.25	3.86
	EV/EBIT (x)	15.29	12.54	7.37	6.52	5.79
<b>Key drivers</b>	<b>Income statement (MYRm)</b>	<b>Mar-19</b>	<b>Mar-20</b>	<b>Mar-21F</b>	<b>Mar-22F</b>	<b>Mar-23F</b>
i. Multi-year growth in demand for 3PL services;	Total turnover	737	747	814	863	913
ii. Rising cross-border trade activities;	Gross profit	101	109	130	138	146
iii. Cost efficiencies.	EBITDA	68	80	106	114	121
	Depreciation and amortisation	(30)	(41)	(39)	(40)	(40)
	Operating profit	37	39	67	74	81
	Net interest	(18)	(18)	(15)	(16)	(17)
	Pre-tax profit	19	21	52	58	64
	Taxation	(5)	(11)	(12)	(14)	(15)
	Reported net profit	13	9	39	43	47
	Recurring net profit	12	8	32	36	40
<b>Key risks</b>	<b>Cash flow (MYRm)</b>	<b>Mar-19</b>	<b>Mar-20</b>	<b>Mar-21F</b>	<b>Mar-22F</b>	<b>Mar-23F</b>
i. Loss of key customers; and	Cash flow from operations	43	44	71	76	81
ii. Decline in operating margins.	Capex	(210)	(9)	(50)	(50)	(50)
	Cash flow from investing activities	(178)	(6)	(49)	(49)	(49)
	Dividends paid	(5)	(7)	(10)	(10)	(10)
	Cash flow from financing activities	73	49	21	10	(27)
	Cash at beginning of period	35	61	113	159	207
	Net change in cash	(63)	87	43	37	5
	Ending balance cash	(27)	149	156	196	212
<b>Company Profile</b>	<b>Balance sheet (MYRm)</b>	<b>Mar-19</b>	<b>Mar-20</b>	<b>Mar-21F</b>	<b>Mar-22F</b>	<b>Mar-23F</b>
Tasco is a total logistics solutions provider with services including contract logistics, air freight forwarding, trucking, ocean freight forwarding and cold supply chain logistics.	Total cash and equivalents	82	197	243	291	308
	Tangible fixed assets	526	503	515	525	535
	Total investments	8	7	7	7	7
	Total assets	859	949	1,017	1,083	1,117
	Short-term debt	81	87	87	87	87
	Total long-term debt	290	254	300	337	337
	Total liabilities	486	449	493	533	536
	Total equity	373	500	523	550	582
	Total liabilities & equity	859	949	1,017	1,083	1,117
	<b>Key metrics</b>	<b>Mar-19</b>	<b>Mar-20</b>	<b>Mar-21F</b>	<b>Mar-22F</b>	<b>Mar-23F</b>
	Revenue growth (%)	3.7	1.4	8.9	6.0	5.8
	Recurrent EPS growth (%)	(49.1)	(32.1)	290.0	11.7	11.7
	Gross margin (%)	13.7	14.6	16.0	16.0	16.0
	Operating EBITDA margin (%)	9.2	10.7	13.0	13.2	13.3
	Net profit margin (%)	1.8	1.2	4.8	5.0	5.2
	Dividend payout ratio (%)	38.3	45.0	25.5	23.3	21.2
	Capex/sales (%)	28.6	1.2	6.1	5.8	5.5
	Interest cover (x)	2.03	2.14	4.58	4.56	4.75

Source: Company data, RHB

## Investment Thesis

### Growth opportunities beckon from COVID-19

**Freight forwarding business leveraging on scale and access to air capacity.** Despite the pandemic lockdown which led to a crunch in both capacity and shipper volumes, Tasco's IBS segment has benefitted from a strong pricing environment amidst urgent shipment orders by customers for goods such as electrical and electronic (E&E) products to be shipped by air – which led its air freight division (AFF) performance to leapfrog in 1QFY21 and more than make up for the weakness in its ocean freight (OFF) division.

We attribute the outperformance to Tasco's regional business reach – as a 65%-owned subsidiary under Japan-based Nippon Yusen's (NYK) expansive logistics network across multiple geographies – while possibly also aided by its strategic partnership with AirAsia via the airline's logistics arm, Teleport, which may have allowed the group to better secure air cargo space amidst the capacity shortage.

Consequently, PBT contribution by IBS surged 70% YoY (68% QoQ) to MYR2.9m in 1QFY21, which partially offset the MCO's impact on its DBS segment whose PBT shrank 23% YoY (-52% QoQ).

**Figure 1: Segmental PBT contribution – 1QFY21 vs 1QFY20 (Jun)**

Division (RM'000)	FY2021	FY2020	Variance
Custom Clearance	(179)	813	(992) / -122.0% ▼
Haulage	30	1,573	(1,543) / -98.1% ▼
Warehouse	2,204	1,460	743 / 50.9% ▲
In-Plant	619	1,528	(909) / -59.5% ▼
Contract Logistics	2,674	5,374	(2,700) / -50.2% ▼
Cold Supply Chain Logistics	2,886	1,315	1,572 / 119.5% ▲
Trucking	(1,598)	(1,556)	(42) / -2.7% ▼
Domestics Business	3,963	5,133	(1,170) / -22.8% ▼
AFF	3,394	1,162	2,231 / 191.9% ▲
OFF	(470)	555	(1,025) / -184.8% ▼
International Business	2,923	1,717	1,206 / 70.2% ▲
Support	(1,657)	(4,929)	3,271 / 66.4% ▲
<b>TOTAL</b>	<b>5,229</b>	<b>1,921</b>	<b>3,308 / 172.3% ▲</b>

Source: Company

**Domestic operations find second wind from the pandemic.** While Tasco's DBS segment was not immune to the partial standstill in goods movement during MCO, we gather that the subsequent demand for 3PL services has turned even stronger as businesses rushed to mitigate supply chain disruptions and ensure operational continuity during these unprecedented times. Tasco – deemed as the third largest 3PL player in the domestic market after DB Schenker and DHL and with end-to-end logistics capabilities – is well-positioned to capitalise on these opportunities spanning across the whole supply chain.
















Tasco has already been seeing a significant recovery in its Contract Logistics (CL) and Trucking (TD) businesses – the two worst-hit divisions – since June's easing of the MCO. Specifically, this relates to the broad resumption in manufacturing and import/export activities benefitting the CL division's non-warehousing operations – with E&E customers forming part of its key customer base – while its warehouses continue to run at full capacity since MCO until present. Meanwhile, its TD business has been picking up due to the shift towards land transportation amid prevailing air and sea freight restrictions, as we note that its trucks are permitted to provide cross-border deliveries between Thailand and Singapore, whereas many truckers were turned away amid stringent border control measures imposed by the authorities.

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Its specialised Cold Supply Chain (CSC) business has proven to be a shrewd acquisition, as operations remained busier than ever as an integral service to its clients primarily dealing in food & beverages (F&B), pharmaceutical and convenience retail throughout the MCO, thereby helping to cushion the earnings impact in 1QFY21. We understand that the division is achieving critical mass with the recent on-boarding of new key customers, including for its convenience retail business. The latter, which was previously loss-making and dragged on CSC's performance upon being transferred over in FY20, has now broken even and is set to deliver better results in line with the CSC division's upward trajectory, while further complemented by efficiency improvements along the way. 2HFY21 is also set to receive a capacity boost for the CSC division following the recently completed acquisition of industrial properties from Hai San Holdings, which include a total ambient and cold storage capacity of 375k sq ft. We estimate that this will equate to another 13,000 increase in pallets capacity from its current 37,000 – further cementing its leading position in the niche yet attractive cold chain logistics space with approximately one-third of the domestic market share.

Figure 2: Tasco's Dry and Cold warehousing assets

GOLD COLD TRANSPORT SDN BHD (GCT)		GOLD COLD INTEGRATED LOGISTICS SDN BHD (GCIL)		GC LOGISTICS SDN BHD (GCL)		GOLD COLD SOLUTIONS SDN BHD (GCS)	
BERJAYA INDUSTRIAL LOGISTICS CENTRE (BILC)		WESTPORT LOGISTICS CENTRE (WPLC)		BUKIT RAJA LOGISTICS CENTRE (BRLC)		HAI SAN PROPERTIES	
							
Location	Berjaya Industrial Park, Section 32, Shah Alam	Location	Westport, Pulau Indah	Location	Jalan Solok Waja 3 / KU, Kawasan Perindustrian Bukit Raja, Klang	Location	Jalan Pelabuhan Utara, Bandar Sultan Suleiman, Pelabuhan Klang
Land Area	7.7 acres	Type	Ambient Warehouse, Cold Storage Warehouse and 17 acres vacant land	Built-up Area	320,000 sq. ft	Built-up Area	374,862 sq. ft
Built-up Area	330,000 sq. ft	Land Area	39 acres	Type	Ambient Warehouse	Type	Ambient Warehouse and cold storage
Type	Cold Storage Warehouse	Built-up Area (Ambient)	250,000 sq. ft	Resources	226 headcount		
Pallets Capacity	26,000 pallets	<b>Cold Storage Warehouse</b>		Segment	Retail distribution		
Key Customers	   	Built-up Area	138,000 sq. ft	Key Customers	    		
		Pallets Capacity	11,000 pallets				
		Key Customers	  				

Source: Company

**Leaner cost structure made possible by MCO downtime.** After a three-year expansion drive into the cold chain and consumer logistics businesses, Tasco was able to catch a breather during the lockdown's partial idling of operations to review and right-size its cost base – which resulted in a c.MYR2m QoQ reduction in general and administrative expenses. While we gather that part of these cost savings are tied to operational run-rate, management believes that at least half of the savings should continue to accrue (ie MYR1m per quarter) as more efficiency gains are expected to be captured sequentially as well.



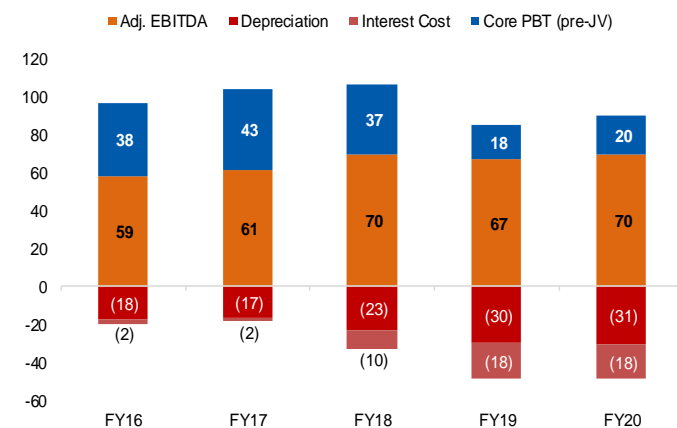
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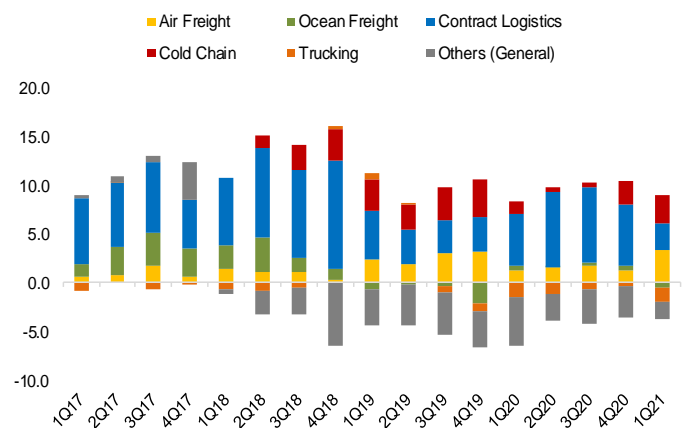
That said, we point out that Tasco's operational performance has remained decent as seen at the EBITDA level (Figure 3) – which alludes to its past three years' earnings dampener coming from increased non-operating costs (interest and depreciation charges) stemming from its debt-financed CSC foray since Jul 2017 (FY18 onwards). However, these are set to taper off primarily on lower financing costs going forward. This comes on the back of management's utilisation of Japan Overseas Infrastructure Investment Corporation For Transport & Urban Development's (JOIN) MYR125m investment proceeds last year – for a 30% equity stake in its CSC business – to pare down its debt, while the low interest rate environment also offers a timely opportunity to refinance at lower borrowing costs. Aside from that, Tasco should also find some relief for its trucking fleet which is close to being fully depreciated, while also benefitting from lower fuel prices (-20% YTD) which account for 30% of trucking unit's opex. All in, we expect both operating and non-operating cost savings in FY21F amounting to at least MYR10m.

Figure 3: Firm EBITDA masked by depreciation &amp; debt costs

Figure 4: Segmental PBT evolution QoQ



Source: Company

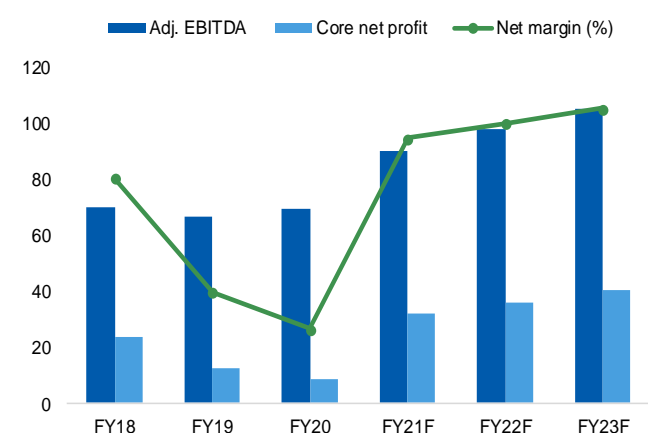


Source: Company

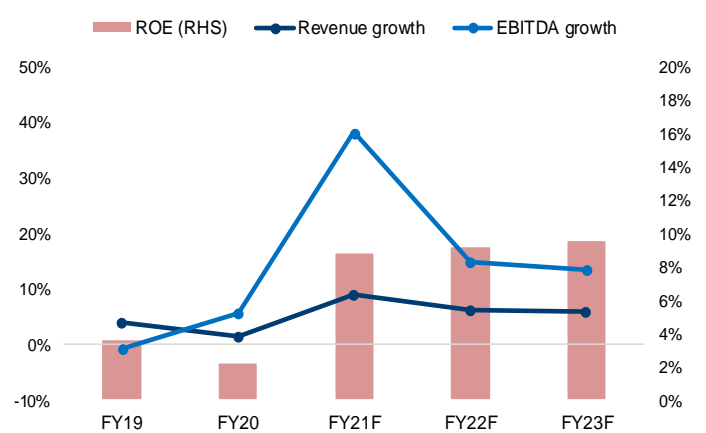
**Imminent earnings resurgence after multi-year expansion growing pains.** On the back of revitalised business growth and a decisively leaner cost structure, we believe Tasco's growing pains are in the rear view and expect the group to deliver a quantum leap in earnings from 2QFY21 onwards, culminating in FY21F core net profit of MYR32m (+290% YoY) for the group and followed by a new record profit in FY22F, after last peaking in FY11.

Figure 5: Earnings and margins set for a rebound

Figure 6: Stronger growth ahead will lift ROEs once more



Source: Company



Source: Company

## Valuation & Recommendation

### Mind the inflection point and position for growth ahead

**Fair value of MYR2.60, pegged to mean 15x P/E, offering a strong 79% upside.** We believe the stock is deeply undervalued – trading at only 8x 2021F P/E (vs peer average of 18x/1SD below its 5-year mean). The stock may see an immediate re-rating as investors begin to digest 1QFY21's positive read-throughs on what is yet to come, in terms of earnings delivery. Correspondingly, current consensus FY21-22F profit estimates of MYR14-16m are overly conservative, in our view. We project a 10-year high core net profit of MYR32m (+290%) in FY21F – thanks to management's cost-cutting measures, reduced financing costs, near-term tailwinds from sky-high air freight rates, as well as robust growth traction for its domestic total logistics businesses. The stable EBITDA of MYR60m-MYR70m over the past five years is also testament to its solid operating performance, despite the volatile business cycle, while also undertaking its cold chain expansions at the same time. Last but not least, future earnings are set to be further lifted by a second round of ILS tax incentives granted by MIDA, which is expected to generate minimum tax savings of MYR35m (subject to the final amount of qualified capex) until fully utilised – presenting additional upside to our base case estimates, as we have yet to factor this into our forecasts.

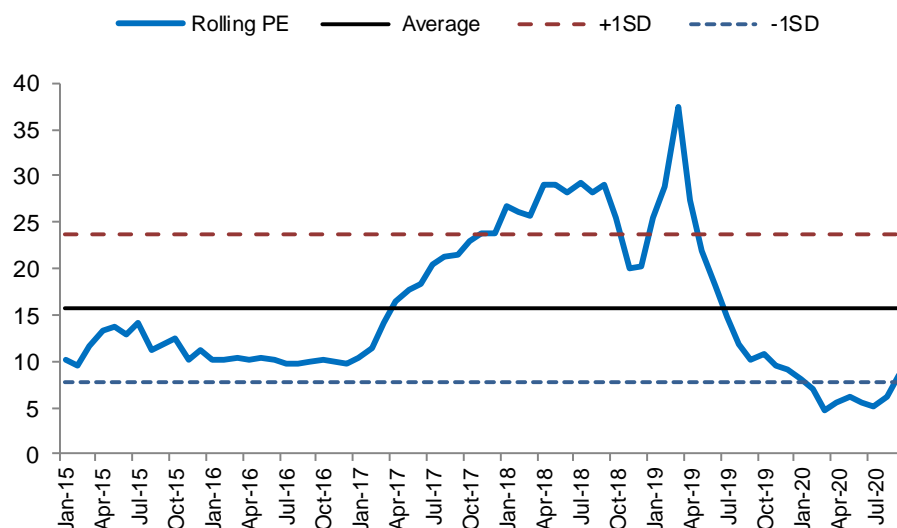
Figure 7: Peer comparison

Company	Mkt Cap	P/E		EV/EBITDA		P/BV (x)		ROE (%)		Div yield (%)	
	(MYR m)	CY20F	CY21F	CY20F	CY21F	CY20F	CY21F	CY20F	CY21F	CY20F	CY21F
<b>3PL Peers</b>											
Tiong Nam	174.3	96.6	18.9	12.7	11.9	-	-	-	-	-	1.0
CJ Century	200.7	-	71.7	-	-	0.4	0.4	-	0.9	-	0.6
Freight Management	145.2	10.4	8.5	4.5	4.2	0.5	0.5	4.9	5.5	3.8	5.8
<b>Weighted Average</b>		<b>39.6</b>	<b>17.9</b>	<b>12.8</b>	<b>11.9</b>	<b>0.5</b>	<b>0.5</b>	<b>4.9</b>	<b>3.2</b>	<b>3.8</b>	<b>2.4</b>
<b>Tasco</b>	<b>290.0</b>	<b>11.1</b>	<b>8.3</b>	<b>6.7</b>	<b>6.0</b>	<b>0.6</b>	<b>0.5</b>	<b>5.1</b>	<b>6.4</b>	<b>3.4</b>	<b>3.4</b>
<b>Bursa Transportation Index</b>	<b>-</b>	<b>20.9</b>	<b>17.8</b>	<b>10.6</b>	<b>9.4</b>	<b>1.0</b>	<b>1.0</b>	<b>-</b>	<b>-</b>	<b>3.3</b>	<b>3.6</b>

Note: \*as at 10 Sep 2020; 3PL peers and sector index are based on consensus estimates

Source: Bloomberg, RHB

Figure 8: Tasco is trading at -1SD to its 5-year historical mean P/E

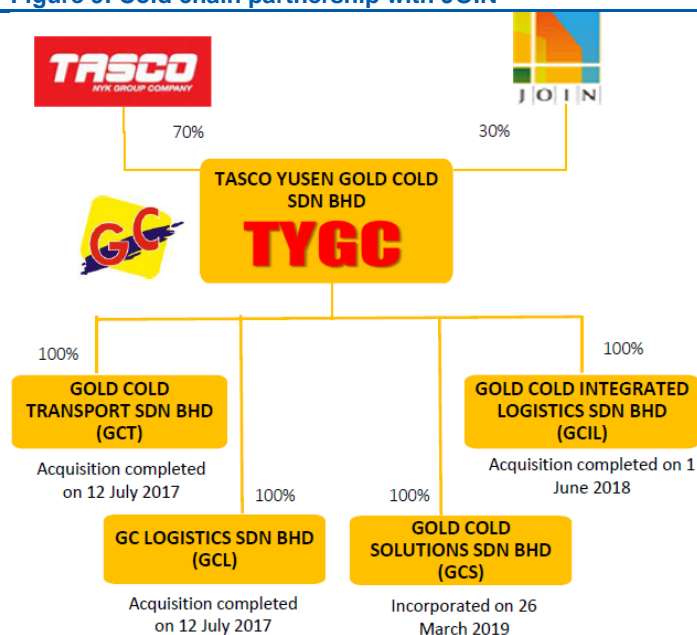


Source: Company, Bloomberg, RHB

**At the inflection point – a value buy on top of a recovery play.** Trading at only 0.7x FY21F P/NTA to tangible net assets of MYR2.20 per share, we deem the company to be deeply under-appreciated, from an asset-based perspective. This is in view of its multiple income-generating logistics warehouses, operating assets and long-term EPS accretive acquisitions over the past years. The market has by and large ignored the logistics sector, given its sluggish underperformance over the past few years, especially with those involved in last mile delivery having witnessed intense competition. However, we believe the 3PL space is worth a relook not only for its recovery play but also for its outsized growth drivers – characterised by a secular rise in demand for outsourced logistics services due to cost efficiency and asset-light benefits. This is as the industry is undergoing a consolidation phase, and yet, is presented with new niche opportunities such as cold chain and reverse logistics. In this regard, Tasco's strong fundamentals, coupled with synergy creation from multiple partnerships (Nippon Yusen, Yee Lee Corporation, JOIN, AirAsia etc), as well as shrewd M&A executions are beginning to bear fruit.

**Investment by JOIN a strong vote of confidence, and more.** In 2019, the Japan Overseas Infrastructure Investment Corporation For Transport & Urban Development (JOIN) – an 87.19%-owned entity of Japan's Ministry of Finance – bought a 30% stake in Tasco's unit Tasco Yusen Gold Cold (TYGC) for MYR125m. The exercise implicitly valued Tasco's entire cold chain business for MYR417m, a sizeable premium to its collective purchase consideration of MYR215m only two years ago. The value creation from this investment exercise is likely to garner deeper consideration, now that TYGC has established itself as Malaysia's largest cold chain network, with 50,000 pallets' capacity, constituting 33% share of the domestic market.

Figure 9: Cold chain partnership with JOIN



Source: Company

Figure 10: Cold chain clientele base



Source: Company

Figure 11: Tasco's group-wide clientele



Source: Company

## Key Risks

Key risks for the company include:

- Loss of key customers and/or access to freight capacity;
- Prolonged COVID-19 pandemic and cross-border lockdowns;
- Weaker-than-expected recovery in trade and manufacturing activities;
- Margin pressures due to intensifying competition in the contract logistics space.

## Recommendation Chart



Source: RHB, Bloomberg

Date	Recommendation	Target Price	Price
2019-09-24	Drop Coverage	na	1.07
2019-08-23	Neutral	1.25	1.15
2019-05-30	Buy	2.01	1.32
2019-02-22	Neutral	1.40	1.36
2018-08-17	Neutral	1.80	1.70
2018-05-25	Neutral	2.05	1.90
2018-02-12	Neutral	2.20	1.98

Source: RHB, Bloomberg



## RHB Guide to Investment Ratings

<b>Buy:</b>	Share price may exceed 10% over the next 12 months
<b>Trading Buy:</b>	Share price may exceed 15% over the next 3 months, however longer-term outlook remains uncertain
<b>Neutral:</b>	Share price may fall within the range of +/- 10% over the next 12 months
<b>Take Profit:</b>	Target price has been attained. Look to accumulate at lower levels
<b>Sell:</b>	Share price may fall by more than 10% over the next 12 months
<b>Not Rated:</b>	Stock is not within regular research coverage

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#### **KUALA LUMPUR**

##### **RHB Investment Bank Bhd**

Level 3A, Tower One, RHB Centre  
Jalan Tun Razak  
Kuala Lumpur 50400  
Malaysia  
Tel : +603 9280 8888  
Fax : +603 9200 2216

#### **JAKARTA**

##### **PT RHB Sekuritas Indonesia**

Revenue Tower, 11th Floor, District 8 - SCBD  
Jl. Jendral Sudirman Kav 52-53  
Jakarta 12190  
Indonesia  
Tel : +6221 509 39 888  
Fax : +6221 509 39 777

#### **BANGKOK**

##### **RHB Securities (Thailand) PCL**

10th Floor, Sathorn Square Office Tower  
98, North Sathorn Road, Silom  
Bangrak, Bangkok 10500  
Thailand  
Tel: +66 2088 9999  
Fax :+66 2088 9799

#### **SINGAPORE**

##### **RHB Bank Berhad (Singapore branch)**

90 Cecil Street  
#04-00 RHB Bank Building  
Singapore 069531